



Professional Scrum Master I

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QUESTION 1

The Daily Scrum is an event that happens every day. What would be three key concerns if the frequency were to be lowered to every two or three days? (Choose three.)

- A. Opportunities to inspect and adapt the Sprint Backlog are lost.
- B. Impediments are raised and resolved more slowly.
- C. The Product Owner cannot accurately report progress to the stakeholders.
- D. Too much work is spent updating the Scrum board before the meeting.
- E. The Scrum Master loses the ability to update the Gantt chart properly.
- F. The Sprint plan may become inaccurate.

Correct Answer: ABF

QUESTION 2

When must the Product Owner participate in the Daily Scrum?

- A. When the Product Owner needs to represent the stakeholders\\' point of view to the Developers.
- B. When there are impediments to discuss.
- C. When the Scrum Master asks the Product Owner to attend.

D. When the Product Owner is actively working on items on the Sprint Backlog; however, they participate as a Developer.

Correct Answer: D

QUESTION 3

How often should Scrum Team membership change?

- A. As needed, while taking into account a short term reduction in productivity.
- B. Never, because it reduces productivity.
- C. As needed, with no special allowance for changes in productivity.
- D. Every Sprint to promote shared learning.
- Correct Answer: A

https://www.scrum.org/forum/scrum-forum/7699/changing-membership

The answer to this question is:



As needed, while taking into account a short term reduction in productivity.

The feedback you are given for this Open Assessment Question is:

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

QUESTION 4

Which two things should the Scrum Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.

- B. Define the major product features and a release plan architecture.
- C. Build at least one piece of valuable functionality.
- D. Analyze, describe, and document the requirements for the subsequent Sprints.

E. Create at least one valuable, useful Increment.

Correct Answer: CD

QUESTION 5

Which of the following are topics for the Developers to discuss at the Daily Scrum as they inspect their progress toward the Sprint Goal? (Choose three.)

A. What have we learned since yesterday, and how should we modify our plan to increase our ability to meet the Sprint Goal?

- B. Are there any impediments blocking progress toward the Sprint Goal?
- C. What will I be working on tomorrow?
- D. Why were you late?
- E. How many hours did I spend on the project yesterday?
- F. Are there any decisions that need to be made to maintain progress toward the Sprint Goal?
- G. Will today\\'s work negatively impact our ability to meet the Sprint Goal for the Sprint following this one?

Correct Answer: ABF

QUESTION 6

Which does a self-organizing Development Team choose?

A. Sprint length.



- B. How to best accomplish its work.
- C. Stakeholders for the Sprint Review.
- D. When to release, based on its progress.
- E. Product Backlog ordering.

Correct Answer: B

Reference: https://www.scrum.org/resources/blog/about-self-organizing-teams#:~:text=%22Self%2Dorganizing%20tea ms%20choose%20how,and%20manage%20their%20own%20work.%22

QUESTION 7

You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (Choose two.)

- A. There should be six Product Owners, one for each Scrum Team.
- B. There should be six Product Owners, reporting to a chief Product Owner.
- C. The product has one Product Backlog.
- D. Each Scrum Team should have a separate Product Backlog.
- E. There should be only one Product Owner.

Correct Answer: CE

QUESTION 8

Which of the following are roles on a Scrum Team? (Choose three.)

- A. Users
- B. Scrum Master
- C. Product Owner
- D. Development Team
- E. Customers
- Correct Answer: BCD

Reference: https://www.atlassian.com/agile/scrum/roles

QUESTION 9



Which activity will a Product Owner engage in during a Sprint? (Choose the best answer.)

- A. Run the Daily Scrum.
- B. Prioritize the Developers\\' work on the Sprint Backlog.
- C. Answer questions from the Developers about items in the current Sprint.
- D. Update management on what is being worked on.

Correct Answer: C

QUESTION 10

A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give?

- A. Product Backlog items must be estimated in story points.
- B. Estimates are made by the Development Team.
- C. Estimates must be in relative units.
- D. Scrum forbids estimating.
- E. Estimates are made by the Product Owner, but are best checked with the Development Team.

Correct Answer: B

QUESTION 11

One of the Scrum events is the Daily Scrum. What are two intended outcomes of the Daily Scrum? (Choose two.)

A. A shared understanding of the most important work to be undertaken next to achieve the best possible progress toward the Sprint goal.

B. An update of completed tasks and of the remaining work so the Scrum Master can plan the next day.

C. A status report for the upper management indicating what each individual has done, will be doing, and what is impending him/her.

D. An updated Scrum board to make Sprint progress transparent for the stakeholders.

E. New impediments for the Scrum Master to take care of.

Correct Answer: AE

QUESTION 12

What is the time-box for the Sprint Planning meeting?



- A. 4 Hours for a monthly Sprint.
- B. 8 Hours for a monthly Sprint.
- C. Monthly.
- D. Whenever it is done.

Correct Answer: B

Reference: https://www.thescrummaster.co.uk/scrum/the-sprint-planning-event-agreeing-priorities-and-planning-the-work/#:~:text=The%20Scrum%20Guide%20advises%20that,Planning%20event%20will%20be%20shorter

QUESTION 13

Who creates the definition of "Done"?

- A. The Scrum Master as he/she is responsible for the Development Team\\'s productivity.
- B. The Scrum Team, in a collaborative effort where the result is the common denominator of all members\\' definition.
- C. The Product Owner as he/she is responsible for the product\\\'s success.
- D. The development organization (or Development Team if none is available from the development organization).

Correct Answer: D

QUESTION 14

The Definition of Done serves which three purposes? (Choose three.)

- A. Describe the purpose objective and timebox of each Scrum event
- B. Guide the Developers on how many Product Backlog items to select for the Sprint
- C. Describe the work that must be mostly done before the Sprint is allowed to end
- D. Create a shared understanding of when work is complete
- E. Increase transparency

Correct Answer: CDE

QUESTION 15

The Development Team should have all the skills needed to:

A. Turn Product Backlog items into an Increment of potentially releasable product functionality.



- B. Do all of the development work, except for specialized testing that requires additional tools and environments.
- C. Complete the project within the date and cost as calculated by the Product Owner.

Correct Answer: A

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