

# PRINCE2-PRACTITIONER<sup>Q&As</sup>

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### QUESTION 1

Which of the following is not part of the composition of a Plan?

- A. Pre-requisites
- B. Assumptions
- C. Quality responsibilities
- D. Product descriptions

Correct Answer: C

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### QUESTION 2

During the initiation stage, ABC Company's project manager contacted a specialist external consultancy and asked them to provide a quotation for the 'e-learning course'. This triggered the 'starting up a project' process for the external consultancy. As a result, the consultancy's project manager responded to the request for proposal stating that the 'e-learning course' work package will be a simple project from their perspective.

Is this an appropriate response to the request for a proposal by the external consultancy, and why?

- A. Yes, because the consultancy's project manager should be appointed during the 'starting up a project' process
- B. Yes, because the supplier's 'starting up a project' process should happen before the contract is agreed
- C. No, because the supplier's 'starting up a project' process should happen at the same time as the customer's pre-project activities
- D. No, because the 'starting up a project' process can be handled less formally in a simple project with acceptable risks

Correct Answer: B

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### QUESTION 3

During stage 2, if the Project Manager decides to recommend that the Project Plan is revised to finish three weeks later, which statement is correct?

- A. The tolerances stated in the Project Plan CANNOT be changed.
- B. The Executive needs to seek formal approval from corporate management to implement this change.
- C. The current project must close prematurely and be restarted with a new Project Plan, a new Business Case and new Risk Register.
- D. The revision of the Project Plan would have to wait until the end stage assessment of stage 2.

Correct Answer: B

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#### QUESTION 4

Towards the end of stage 2, the stage 3 plan is being prepared. This includes the work required to promote the new courses to other training companies. In addition to the current ways of marketing the courses, the Sales Director wants to

advertise in trade magazines. The likely costs involved and the opportunities it may bring have been identified.

As part of the 'update the project plan' activity, what should the project manager be responsible for?

- A. Creating time and cost tolerances for the delivery of the magazine advertisements.
- B. Creating the product description, with detailed quality criteria, for the magazine advertisements.
- C. Recording the effect of implementing the magazine advertisements on the overall time and cost of the project.
- D. Recording changes to ABC Company risk appetite as a result of using the magazine advertisements.

Correct Answer: A

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#### QUESTION 5

During stage 3 work on the 'planned pilot courses' is underway. The costs of the 'delivered pilot courses' have been re-estimated as part of this work. The costs are significantly higher than originally estimated. Who should review how these costs will affect the business case, and why?

- A. Project assurance, because they should ensure continued alignment of the project with corporate standards
- B. Project assurance, because they should be involved in assessing the impact of changes on the business case
- C. Project support, because they should ensure that the business case is baselined and kept under change control
- D. Project support, because they should advise the project manager of any changes that will affect the business case

Correct Answer: D

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#### QUESTION 6

The 'capability to provide health and safety training' has been delivered. During the 'closing a project' process, the marketing department sent an e-mail to all key customers reminding them of the deadline to comply with the new government legislation, with an aim to build relationships with their customers.

Which theme is being applied?

- A. Risk.
- B. Organization.

- C. Plans.
- D. Change.

Correct Answer: B

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#### QUESTION 7

The Team Manager has received notification that the new hardware and software solution has been installed and completed, but there is a concern that it has not been approved by the appropriate people.

Which 2 actions should the Team Manager take to check that the completed products have been approved as required?

- A. Check the Work Package to ascertain who should approve the completed Work Package.
- B. Check the Product Descriptions to ascertain who should have approved the products.
- C. Check the Configuration Management Strategy for product handover procedures.
- D. Check the approval records as required in the Work Package.
- E. Check the Product Descriptions for the quality method required.

Correct Answer: BD

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#### QUESTION 8

##### MANAGING PRODUCT DELIVERY

Stage 2 is in progress. While producing the team plan, the team manager responsible for the work package to develop the 'classroom-based training material' discovered that the representatives assigned to check the products were unsuitable.

Which action should the team manager take in response?

- A. Discuss the situation with project assurance.
- B. Advise the project manager of this risk.
- C. Update the quality register with these concerns.
- D. Raise an exception report to the project manager.

Correct Answer: B

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#### QUESTION 9

Having completed designing the plan, in which order should the next steps take place to produce a plan?

1.

Prepare Estimates

2.

Define and analyze Products

3.

Prepare the schedule

4.

Identify activities and dependencies

A. 2, 4, 3, 1

B. 4, 2, 1, 3

C. 4, 3, 2, 1

D. 2, 4, 1, 3

Correct Answer: D

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#### QUESTION 10

There is no project schedule in the Project Initiation Documentation. How can project progress be tracked without a schedule to track against?

A. This is an error as a Gantt chart or some form of time line, where actuals will be recorded and tracked against the planned schedule of delivery, is mandatory.

B. Progress can be recorded and tracked using the product checklist, with the planned and actual quality management activities captured in the Daily Log.

C. With a clear end date of 30 November, and a small number of Work Packages, the Project Board should track project progress using individual Team Plans.

Correct Answer: B

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#### QUESTION 11

DRAG DROP

QUALITY

The 'training venue specification' is a key product in the project. It includes the need to specify the size of training rooms.

Here are three facts that need to be identified during activities of the 'quality' theme for the 'training venue specification'.

During which activity (A-E) should these facts FIRST be identified?

Choose only ONE heading for each item of information. Each heading can be used once, more than once, or not at all.

Select and Place:

The 'training venue specification' must define the maximum and minimum size of the training rooms	Planning quality
ABC Company's Corporate Quality Manager advised the executive that the corporate quality system requires an independent review of the test plans for the 'training venue specification'	Controlling quality
The 'training venue specification' has passed its quality review and is now approved by the Training Delivery Manager	Planning project assurance
	Understanding quality assurance
	Defining quality responsibilities

Correct Answer:

Planning quality	
Controlling quality	
Defining quality responsibilities	Planning project assurance
	Understanding quality assurance

**QUESTION 12**

CLOSING A PROJECT

Benefits relating to income and business reputation after the project has closed cannot be shown at project closure. Which statement describes how the 'closing a project' process makes provision for this?

- A. As part of the 'prepare planned closure' activity. It will be confirmed that the project has delivered what was defined in the project product description.
- B. As part of the 'prepare planned closure' activity. It will be confirmed that the acceptance criteria defined in the project product description have been met.
- C. As part of the 'hand over products' activity, the benefits management approach will be updated to include future activities for benefit measurement.
- D. As part of the 'hand over products' activity, the 'finalized materials' will be passed to the operational business environments.

Correct Answer: D

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### QUESTION 13

During which process would the stage tolerances be set?

- A. Controlling a Stage
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Correct Answer: D

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### QUESTION 14

There are four steps in the Risk Management procedure, what are they?

- A. Identify, Assess, Resource, Implement
- B. Identify, Evaluate, Resource, Implement
- C. Identify, Assess, Plan, Implement
- D. Identify, Evaluate, Plan, Implement

Correct Answer: C

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### QUESTION 15

Which 2 statements apply to the Derivation section?

- A. Move entry 9 to Composition because this is within the scope of the project.

- B. Delete entry 10 because this is NOT a source product for this project.
- C. Delete entry 11 as this is already correctly shown under Development Skills required.
- D. Move entry 12 to Composition, because this is within the scope of this project.
- E. Add '\\Professional photographer\\'.

Correct Answer: CD

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