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QUESTION 1

Empirical process control constitutes a continuous cycle of inspecting the process for correct operation and results and adapting the process as needed. What characteristics does this apply to in Scrum?

- A. Self-organization, Collaboration and Time-boxing
- B. Quality, Cost and Scope
- C. Scrums, Sprint and Releases
- D. Transparency, Inspection and Adaption

Correct Answer: D

QUESTION 2

A company is considering developing a new, complex application that will require a large initial investment. However, if successful, the profit potential is high. When preparing an analysis, what should be used to encourage stakeholders who are concerned about project failure to authorize the initial investment?

- A. Calculated planned percent complete (PPC)
- B. Many small minimally marketable features (MMFs)
- C. Story points rather than cost estimates
- D. Calculated earned value (EV)

Correct Answer: D

QUESTION 3

In Agile, _____ is the primary measure of progress:

- A. Accelerated Burndown chart
- B. Reduced risk
- C. Increased customer satisfaction
- D. Working software

Correct Answer: D

QUESTION 4

Pick the THREE statements that are true about Agile Analysis. (Choose three.)

- A. It is a highly evolutionary and collaborative process
- B. It occurs at the beginning and end of a project
- C. It only includes the project team
- D. It is communication rich
- E. It explores the problem statement

Correct Answer: ADE

QUESTION 5

The agile team disagrees with the business stakeholders on completing some epics.

What could help eliminate misunderstandings?

- A. Agree on requirements with all stakeholders
- B. Begin planning every four iterations
- C. Consider previous sprint demo feedback when planning the next sprint
- D. Include the reasons for the project in the contract

Correct Answer: A

QUESTION 6

Which type of risk analysis does an Agile team use to identify risks on their project?

- A. Risk Burndown Chart
- B. Pareto Analysis
- C. Qualitative Risk Analysis
- D. Quantitative Analysis

Correct Answer: C

QUESTION 7

"Fail Sooner" is a benefit of Incremental Development.

- A. True
- B. False

Correct Answer: A

QUESTION 8

The team is aware that they will need to integrate a new component to their solution in the next few weeks. The team does not have any experience with this component.

What should the team do next?

- A. Ask for a team extension so that an engineer with the needed experience can be added to the team.
- B. Suggest that the product owner perform the initial investigation and present the outcome to the team.
- C. Request that the product owner include a spike in the next iteration's backlog so they can perform an initial investigation.
- D. Propose alternative components with which the team has experience.

Correct Answer: C

QUESTION 9

A common estimation unit for Agile projects is:

- A. Lines of code.
- B. Function points
- C. Story points.
- D. Use-case points.

Correct Answer: C

QUESTION 10

Your sponsor has asked for clarification on when releases of your product will ship and what those releases will contain. Which Agile deliverable would best answer their needs?

- A. Product demo
- B. Product roadmap
- C. Product backlog
- D. Sprint backlog

Correct Answer: B

QUESTION 11

Which development mastery model of skill acquisition lies in helping the teacher understand how to assist the learner in advancing to the next level?

- A. Shu-Ha-Ri
- B. Kaizen
- C. Tuckman
- D. Dreyfus

Correct Answer: D

QUESTION 12

During a project review, the team discovers customer feedback that would add scope. The project leader is concerned that the team will be unable to incorporate this feedback and still meet the product launch date.

What should the project leader do?

- A. Finalize the feedback in the form of a change request
- B. Limit the scope of the feedback to only those changes that the team can feasibly accommodate
- C. Encourage all feedback, then work with the customer to prioritize work for future sprints
- D. Allow the team to decide what feedback to incorporate

Correct Answer: C

QUESTION 13

During mid-sprint changes, an agile facilitator meets with the executive and development teams. During the meeting, executive team members resolve conflicts, and on their own initiative, review the iteration charts to discuss changes to the iteration's functional goal.

What practice is the agile facilitator implementing?

- A. Building openness and transparency on the project's health and status
- B. Facilitating conflict resolution among executive team members
- C. Using active stakeholder involvement to build features in an incremental and iterative approach
- D. Seeking continuous feedback from executive team members

Correct Answer: C

QUESTION 14

At the end of a product development phase, an agile project team confirms that all tests have passed. The product is released, but the customer complains that it is deficient.

What should the project team have done prior to product release?

- A. Requested approval from the project sponsor
- B. Undertaken a review of all requirements
- C. Conducted an end-of-phase demonstration
- D. Performed a retrospective to validate project deliverables

Correct Answer: B

QUESTION 15

Based on the following information, determine the number weeks until the next release.

Length of a Sprint = 2 weeks

Velocity of team = 35 points

Number of story points assigned to minimum marketable features (MMF) = 280 points

- A. 8 weeks
- B. 12 weeks
- C. 16 weeks
- D. 9 weeks

Correct Answer: C

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