PK1-003^{Q&As}

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QUESTION 1

Which of the following is an input into developing the project charter?

A. Business case

B. Project scope statement

C. Requirements documentation

D. Project schedule

Correct Answer: A

QUESTION 2

Determining how to communicate general project information with a globally dispersed team has created scheduling challenges. Which of the following would BEST remedy the situation?

A. Provide a written forum that allows for asynchronous participation

B. Conduct a meeting at a time where everyone is inconvenienced

C. Schedule a meeting when the majority of the team is available

D. Establish a conference call with all team members

Correct Answer: A

QUESTION 3

Which of the following risk responses would be characterized by having knowledge of a risk event and taking advantage of the risk?

A. Accepting

B. Enhancing

C. Exploiting

D. Sharing

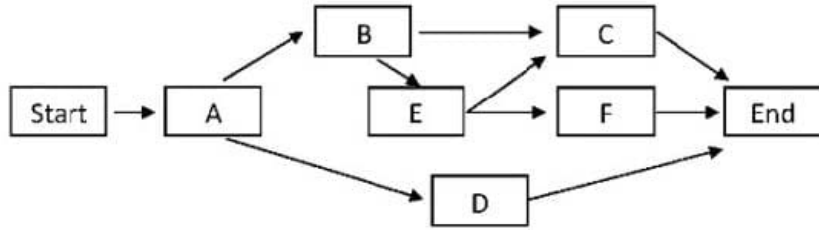Correct Answer: C

QUESTION 4

-- Exhibit?

-- Exhibit -

Click on the Exhibit button. Which of the following is the float of the path: start-A-D-end?

A. Zero

B. One

C. Five

D. Nineteen

Correct Answer: A

QUESTION 5

When creating a communication plan, the project manager should include the escalation path, format and frequency of meetings, and:

A. Roles and responsibilities

B. Risk and issue log

C. Budget

D. Scope

Correct Answer: A

QUESTION 6

Which of the following components of a quality management plan ensures that the required quality is achieved?

A. Quality metrics

B. Quality control

C. Quality assurance

D. Quality baseline

Correct Answer: C

QUESTION 7

A project has been going on for three weeks, and the project manager notices that Resource A is beginning to fall behind schedule. The project manager should FIRST schedule a meeting with:

A. The project stakeholders to communicate the delay.

B. Resource A to confirm estimates.

C. The other team members to make up the schedule slippage.

D. The manager of Resource A for corrective action.

Correct Answer: B

QUESTION 8

Which of the following documents would include product warranty information?

A. Transition plan

B. Quality management plan

C. Procurement plan

D. Project charter

Correct Answer: A

QUESTION 9

A project manager has been assigned to a software development solution at the ABC Inc. Which of the following should the sponsor expect within the scope document? (Select THREE).

A. Risk register template

B. Milestones

C. Objectives

D. Issue log template

E. Resource requirements

F. Project exclusions

G. Communication expectations

H. Constraints

Correct Answer: CFH

QUESTION 10

Which of the following is a common cause of conflict when dealing with the human resource aspect of project management?

A. Similar personal values among team members

B. Different roles among team members

C. Similar project goals among team members

D. Different work styles among team members

Correct Answer: D

QUESTION 11

The project manager has constructed a graphical chart categorically representing the frequency of each data occurrence. This is an example of which of the following tools?

A. Histogram

B. Gantt chart

C. Ishikawa diagram

D. Control chart

Correct Answer: A

QUESTION 12

Which of the following regarding project documentation can be found in organizational governance documents? (Select TWO).

A. Length of time project documents must be kept

B. Rules regarding the usage of documentation version numbers

C. Issue management procedures

D. Asset management documentation

E. Team member contact information

Correct Answer: AB

QUESTION 13

Which of the following does the Critical Path tell the Project Manager? (Select TWO).

A. Where potential delays in the project might occur

B. The earliest completion for project work

C. Activities that can be done in parallel

D. The allocation time for each person assigned to the project

E. The longest series of activities

Correct Answer: BE

QUESTION 14

When forming a project team, there are a number of phases. When a project team is productive and effective this phase is known as which of the following?

A. Forming

B. Norming

C. Performing

D. Storming

Correct Answer: C

QUESTION 15

Which of the following describes the work package level of a WBS?

A. Project phases

B. Major deliverables

C. The lowest level

D. The project name

Correct Answer: C

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