

OGB-001^{Q&As}

TOGAF Business Architecture Part 1

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QUESTION 1

Which Mop during development of a business scenario ensures that each iteration is managed as a mini-project?

- A. Documenting Step
- B. Reviewing Step
- C. Gathering Step
- D. Planning Step

Correct Answer: D

Explanation: This answer is based on the TOGAF Standard, Version 9.2 - Business Scenarios , which states that "The Planning Step ensures that each iteration is managed as a mini-project. It involves defining the scope of work for each

iteration; identifying the participants; scheduling the activities; allocating resources; defining deliverables; establishing quality criteria; and setting up communication channels." The Planning Step is part of the development process of a

business scenario, which consists of four steps:

Planning, Gathering, Documenting, and Reviewing. The other options are not correct, as they are not steps that ensure that each iteration is managed as a mini-project.

QUESTION 2

Which of the following best describes what a business model is?

- A. The rationale for how an organization, creates, deliveries and captures value.
- B. The description of the structure and interaction of applications that provide Key business functions.
- C. The representation of business assets in use, or planned by the enterprise.
- D. A maturity model for IT process management, continuous improvement and best practices.

Correct Answer: A

Explanation: A business model is a plan that describes how a business intends to make money by providing value to its customers or clients. It defines the value proposition, the target market, the revenue streams, and the cost structure of the business. According to Investopedia 1, a business model is "a company's plan for making a profit. It identifies the products or services the business plans to sell, its identified target market, and any anticipated expenses

QUESTION 3

Consider the following business capability model, where cells of a model are given different colors to represent levels (note the letters G, R, Y, P also denote the colors used = Green, Red, Yellow and Purple): Which of One following best describes the technique?

Strategic	Business Planning G	Market Planning R	Partner Management Y
	Capital Management G	Policy Management G	Government Relations Management R
Core	Account Management G	Product Management G	Distribution Management G
	Customer Management Y	Channel Management G	Agent Management P
Supporting	Financial Management G	HR Management R	Procurement Management G
	Information Management G	Training Management Y	Operations Management G

- A. Capability Mapping
- B. Heat Mining
- C. Perspective Analysis
- D. Gap Analysis

Correct Answer: B

Explanation: This answer is based on the definition and purpose of heat mapping as "a technique for visualizing data where values are depicted by color" 3. Heat mapping is a technique that can be applied to a business capability model to represent different levels or aspects of the capabilities using a color scale. For example, the colors can indicate the maturity, importance, performance, or alignment of the capabilities. In the image provided by the user, the colors represent different levels of maturity or readiness for transformation. The other options are not correct, as they are not techniques that use colors to represent levels or aspects of capabilities.

QUESTION 4

Which of the following best describes the relationship between business models and business architecture?

- A. Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.
- B. Business model development is a prerequisite for a Business Architecture development
- C. Business models are useful for impact analysis; however Business Architecture is needed for scenario analysis.
- D. Business Architecture articulates the different perspectives and impacts of the business model

Correct Answer: D

Explanation: Business Architecture is a discipline that helps to design, analyze, and optimize the business model of an organization. It provides a holistic and shared understanding of the business strategy, capabilities, processes, information, and stakeholders. According to The Open Group 2, Business Architecture "describes how the enterprise needs to operate to achieve the business goals, and respond to the strategic drivers set out in the Architecture Vision". Business Architecture also helps to assess the alignment and impact of the business model on different aspects of the organization, such as its infrastructure, customers, and finances

QUESTION 5

Which of the following are two concepts used for structuring a business capability model?

- A. Categorizing, Grouping
- B. Mapping, Sorting
- C. Aligning, Layering
- D. Stratification, Leveling

Correct Answer: A

Explanation: This answer is based on the TOGAF Series Guide: Business Capabilities , which states that "A business capability model is a structured representation of the capabilities of an organization. It is typically structured using two concepts: categorizing and grouping." Categorizing is the process of assigning capabilities to different categories based on their nature, purpose, or function. Grouping is the process of arranging capabilities into different levels or layers based on their granularity, abstraction, or dependency. The other options are not correct, as they are not concepts used for structuring a business capability model.

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