

GCPM^{Q&As}

GIAC Certified Project Manager Certification Practice Test

Pass GIAC GCPM Exam with 100% Guarantee

Free Download Real Questions & Answers **PDF** and **VCE** file from:

<https://www.certbus.com/gcpm.html>

100% Passing Guarantee
100% Money Back Assurance

Following Questions and Answers are all new published by GIAC
Official Exam Center

-  **Instant Download** After Purchase
-  **100% Money Back** Guarantee
-  **365 Days** Free Update
-  **800,000+** Satisfied Customers



QUESTION 1

Shawn is the project manager of the WHT Project for his company. In this project Shawn's team reports that they have found a way to complete the project work for less cost than what was originally planned. The project team presents a new software that will help to automate the project work. While the software and the associated training costs \$25,000 it will save the project nearly \$65,000 in total costs. Shawn agrees to the software and changes to the project management plan accordingly. What type of risk response has been used in this instance?

- A. Accepting
- B. Enhancing
- C. Avoidance
- D. Exploiting

Correct Answer: D

QUESTION 2

Which of the following is the delay between tasks that have a dependency?

- A. Fixed time
- B. Lead time
- C. Mean time
- D. Lag time

Correct Answer: D

QUESTION 3

Thomas is a key stakeholder in your project. Thomas has requested several changes to the project scope for the project you are managing. Upon review of the proposed changes, you have discovered that these new requirements are laden with risks and you recommend to the change control board that the changes be excluded from the project scope. The change control board agrees with you. What component of the change control system communicates the approval or denial of a proposed change request?

- A. Change log
- B. Scope change control system
- C. Integrated change control
- D. Configuration management system

Correct Answer: C

QUESTION 4

Which of the following documents refers specifically to the input output mechanism that serves the purpose of providing a narrative description of the sum of the scope of the project?

- A. Project scope statement
- B. Project WBS
- C. Project WBS dictionary
- D. Project charter

Correct Answer: A

QUESTION 5

Which of the following are inputs of the Perform Integrated Change control process? Each correct answer represents a complete solution. Choose all that apply.

- A. Change request
- B. Project management plan
- C. Work performance information
- D. Project document update

Correct Answer: ABC

QUESTION 6

You work as a project manager for PassGuide Inc. You have to subdivide project deliverables and project work into smaller, more manageable components. Which of the following processes will you use to perform the above task?

- A. Create WBS
- B. Verify scope
- C. Control scope
- D. Define activities

Correct Answer: A

QUESTION 7

Amy works as a project manager for PassGuide Inc. She has to develop a visual diagram which can depict the resources that will be used within the project. Which of the following diagrams will Amy create to accomplish the task?

- A. WBS

- B. RACI
- C. RBS
- D. Gantt chart

Correct Answer: C

QUESTION 8

You are the project manager of the HJK project for your organization. You and the project team have created risk responses for many of the risk events in the project. A teaming agreement is an example of what risk response?

- A. Mitigation
- B. Transference
- C. Acceptance
- D. Sharing

Correct Answer: D

QUESTION 9

Which of the following techniques is described in the statement below? "It evaluates the abstract early start and finish dates and late start and finish dates for all activities devoid of any resource limitations by performing a forward and backward pass analysis through the schedule network."

- A. Resource utilization
- B. Critical path method
- C. Critical Chain method
- D. Resource leveling heuristic

Correct Answer: B

QUESTION 10

You work as a project manager for PassGuide Inc. Management has selected the team members for your team in advance. Which of the following techniques of the Acquire project team has been used in the above scenario?

- A. Pre-assignment
- B. Acquisition
- C. Virtual team
- D. Negotiation

Correct Answer: A

QUESTION 11

Which of the following processes formally permits the initiation of a project and marks the kickoff for all consequent development activities to begin?

- A. Develop project charter
- B. Develop project management plan
- C. Develop project scope statement
- D. Develop project team

Correct Answer: A

QUESTION 12

You work as a Project Manager for PassGuide Inc. You are developing the schedule for your project. Your project deals with the construction of a new building for PassGuide Inc. You want to break the project into small, individual, and manageable components. Which of the following tasks will you perform in the above scenario?

- A. Create a Gantt chart.
- B. Create WBS.
- C. Create an activity diagram.
- D. Create a PERT chart.

Correct Answer: B

QUESTION 13

Which of the following is the method used to convey a message?

- A. Sender
- B. Noise
- C. Receiver
- D. Medium

Correct Answer: D

QUESTION 14

Diane is the project manager of the HGF Project. A risk that has been identified and analyzed in the project planning processes is now coming into fruition. What individual should respond to the risk with the preplanned risk response?

- A. Diane
- B. Risk owner
- C. Subject matter expert
- D. Project sponsor

Correct Answer: B

QUESTION 15

You, with your team, are performing the work defined in the project management plan to achieve the project's objectives. In which of the following processes are you working on?

- A. Perform Quality Assurance
- B. Develop Project Team
- C. Manage Project Team
- D. Direct and Manage Project Execution

Correct Answer: D

[Latest GCPM Dumps](#)

[GCPM Practice Test](#)

[GCPM Exam Questions](#)