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EX0-007^Q&As

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

Which defines what aP3Oprovides?

A. Decision-ma king forum for Programme and Project Managers

B. Decision-enabling model for the entire organization.

C. Integration with governance arrangements and other corporate support functions

D. Replacement for Programme and Project Boards

Correct Answer: C

QUESTION 2

Which is NOT a functional role?

A. Benefits and Value

B. Information Management

C. Project Officer

D. Planning

Correct Answer: C

QUESTION 3

Which technique is used to determine the appropriate level of governance for a project?

A. Business process swimlanes

B. Capacity planning for resource management

C. Complexity modelling

D. Skills development and maintenance

Correct Answer: C

QUESTION 4

What benefit is provided by the capacity planning for resource management technique?

A. Removes barriers to project delivery caused by lack of resource capacity

B. Provides the relative priority against which to allocate resources to projects

C. Allows individual resources to identify what development they require

D. Connects individuals to allow information to flow between resources

Correct Answer: A

QUESTION 5

Which occurs when theP3Oimplementation programme is closed?

A. Vision Statement is refined to reflect delivery

B. Blueprint is produced to document processes

C. Risks to the implementation are captured

D. P3Ocapability becomes business as usual

Correct Answer: D

QUESTION 6

Which of the following describe the services that a COE typically provides when a temporary Programme Office is defined? 1.Supply standard processes, tools and templates

2.Provide advice on tailoring processes to meet the needs of the programme being supported 3.Act as a source of lessons learned 4.Define the information flows required by the Programme Board

A. 1,2,3

B. 1,2,4

C. 1,3,4

D. 2,3,4

Correct Answer: A

QUESTION 7

Which is a COE function or service offered within aP3O?

A. Capacity planning of PPM resources

B. Support to Programme Managers through internal consultancy

C. Support for escalated risks

D. Maintaining a Risk Register on behalf of a project

Correct Answer: B

QUESTION 8

Which of the following are governance responsibilities of aP3Omodel?

1.Ensure the right level of decision is taken by the right person or group based on the right level of

supporting information

2.Provide approval at a stage gate without other sign-off if all issues are resolved

3.Equip management boards with exception reports and associated options

4.Provide appropriate rules for summarizing progress information

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 9

Which activity should take place when recycling capability within a temporary Programme Office lifecycle?

A. Transfer resources back to operational areas

B. Review processes to ensure they continue to support a programme

C. Feedback to the COE any methods used as part of programme delivery

D. Return office accommodation back to business as usual

Correct Answer: C

QUESTION 10

WhichP3Omodel features a single permanent office providing strategic planning and portfolio support?

A. P3Omodel with Hub Portfolio Offices

B. Organization Portfolio Office

C. Temporary Office

D. Virtual Office

Correct Answer: B

QUESTION 11

What is used to assist senior managers to determine their core problems and the services to be delivered by aP3Omodel?

A. Business process swimlanes

B. Knowledge management tools

C. Capacity planning for resource management

D. P3OValue Matrix

Correct Answer: D

QUESTION 12

What does a Hub Portfolio Office support?

A. Definition and delivery of a portfolio of change across an organization

B. Delivery of a specific change initiative being delivered as a programme

C. Consistent definition of standards across an organization

D. Definition and delivery of programmes within a division

Correct Answer: D

QUESTION 13

Which of the following describe how an Organization Portfolio Office helps deliver change?

1.

 Allows the right resources to be allocated to the right programmes and projects

2.

 Focuses on identifying changes that align best to strategic objectives

3.

 Monitors progress of programmes and projects against key organizational objectives

4.

 Is primarily concerned with implementing the change correctly

A. 1,2,3

B. 1,2,4

C. 1,3,4

D. 2,3,4

Correct Answer: A

QUESTION 14

What should be described in a Blueprint?

A. Procedures to escalate risks to delivery of the portfolio

B. Templates for programme and project reports

C. Dashboards to replace business as usual reporting

D. Skills needed to implement the technology required

Correct Answer: A

QUESTION 15

Which are the activities of the implementation lifecycle for a permanentP3O?

A. Initiate, Define, Deliver Capability / Realize Benefits, Close

B. Identify, Define, Deliver Tranches, Close

C. Identify, Define, Deliver Blueprint, Close

D. Identify, Define, Deliver Capability / Realize Benefits, Close

Correct Answer: D

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