

EX0-003^{Q&As}

Managing Successful Programmes Foundation

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QUESTION 1

Which statement refers to programme plans?

- A. Describe the resourcing of programme activities
- B. Present the rules for all parts of the organization
- C. Describe why and how something will be undertaken in a programme
- D. Define the organization's approach to achieving its corporate objectives

Correct Answer: A

QUESTION 2

Which is an outcome?

- A. Product developed by a project
- B. Measured operational improvement
- C. Products transitioned into live use
- D. New service ready for handover

Correct Answer: C

QUESTION 3

What does the 'I' stand for in POTI, the model that helps with Blueprint development?

- A. Investment
- B. Implementation
- C. Induction
- D. Information

Correct Answer: D

QUESTION 4

What role has a focus on leading reviews and ensuring adequate assurance is designed into controls?

- A. Senior Responsible Owner
- B. Programme Manager

C. Business Change Manager

D. Programme Office

Correct Answer: A

QUESTION 5

Which is ensured by the Business Change Manager in the process Realizing the Benefits?

A. Optimal running of the programme verified by audits and reviews

B. Effective benefits realization through creating a Benefits Management Strategy

C. Readiness of the organization to implement the changes

D. Alignment of project scope with benefits realization

Correct Answer: C

QUESTION 6

Which is NOT an area of focus for the Programme Manager when involved in the development of the Blueprint?

A. Ensure that the Programme Board assess and understand what the Blueprint means

B. Work with the Business Change Team to design a coherent Blueprint

C. Confirm the impact on the Blueprint if programme changes are proposed

D. Ensure all outstanding uncertainties in the Blueprint are recorded as risks

Correct Answer: A

QUESTION 7

Which of the following statements about programme dependencies is true?

1.

Internal dependencies include dependencies on strategic decisions

2.

Internal dependencies are likely to be linked to the scope of a corporate portfolio

A. Only 1 is true

- B. Only 2 is true
- C. Both land 2are true
- D. Neither 1 or 2 is true

Correct Answer: D

QUESTION 8

What process coordinates production of the outputs that are needed to enable an organization to change?

- A. Managing the Tranches
- B. Defining the Programme
- C. Delivering the Capability
- D. Realizing the Benefits

Correct Answer: C

QUESTION 9

Which is a reason for Benefits Management continuing beyond the end of the programme?

- A. Other benefits have to be realized, but will need to be owned and managed to pre-agreed target levels that are yet to be achieved
- B. The Business Change Team\\'s benefit responsibilities need to be re-allocated due to a number of members leaving the organization
- C. The Benefits Map has been redrawn as a result of a change to the strategic objectives of the organization
- D. A business assurance review is needed to ensure capabilities are being embedded and benefits measured

Correct Answer: A

QUESTION 10

Which is a definition of a stakeholder?

- A. Someone who represents a group of Business Change Managers, similar to a senior Business Change Manager
- B. Role which provides the information hub and is the standards custodian for a programme and its delivery objectives
- C. Any individual, group or organization that can affect, be affected by, or perceive itself to be affected by, a programme

D. Person with overall responsibility for ensuring that a project or programme meets its objectives and delivers the projected benefits

Correct Answer: C

QUESTION 11

Which is a feature of effective programme organization needed to deliver the programme's desired outcomes?

- A. Transition management
- B. Blueprint
- C. Gated reviews
- D. Management structures

Correct Answer: D

QUESTION 12

Which sequence of modes of engagement with a stakeholder would be followed as the level of their interest in the programme increases?

- A. Keep informed, active consultation, maintain interest
- B. Keep informed, maintain interest, active consultation
- C. Active consultation, keep informed, maintain interest
- D. Maintain interest, active consultation, keep informed

Correct Answer: B

QUESTION 13

Which information is included in Benefit Profiles?

- A. Scheduled reviews
- B. Dependent capabilities
- C. Procedures to avoid double counting
- D. Information audit requirements

Correct Answer: B

QUESTION 14

Which is one of the critical organizational elements aligned by programme management?

- A. Stakeholder communication
- B. Evolutionary change
- C. Quality control and assurance
- D. Delivery mechanisms for change

Correct Answer: D

QUESTION 15

Which is a trigger for a compliance programme?

- A. The corporate board has created a vision for change
- B. A number of stand-alone projects would benefit from better coordination
- C. The organization has to change to meet requirements of new legislation
- D. The organization chooses to take a new innovative approach to product development

Correct Answer: C

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