EX0-002 Q&As

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QUESTION 1

Which is NOT a purpose of the Organization theme?

A. Define a project management team structure

B. Define the level of tolerance for each level of the project management team

C. Define the Project Board\\'s responsibility for directing the project

D. Define which role is accountable for the project\\'s success

Correct Answer: B

QUESTION 2

Which is a purpose of a Product Description?

A. Provide the cost tolerance available for individual products

B. Define reporting frequency

C. Record the quality checks completed for the End Stage Report

D. Document the level of quality required of a product

Correct Answer: D

QUESTION 3

Which is a benefit of using PRINCE2?

A. Provides a defined structure of accountability, delegation, authority and communication

B. Includes techniques for critical path analysis and earned value analysis

C. Enables a Project Manager to be accountable for the success of a project

D. Prevents any changes once the scope of a project has been agreed

Correct Answer: A

QUESTION 4

Which is a purpose of a Lessons Report?

A. Improve the project management method for future projects

B. Detail open issues and risks that need to be managed after the project has closed

C. Compare the actual performance of the final stage against its plan

D. Provide a summary of the benefits realized during the project

Correct Answer: A

QUESTION 5

Which product is NOT created in the Managing a Stage Boundary process?

A. Benefits Review Plan

B. End Stage Report

C. Lessons Report

D. Exception Plan

Correct Answer: A

QUESTION 6

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

A. the measurement of benefits NOT yet realized

B. the handover of products

C. open issues and risks

D. the release of resources

Correct Answer: C

QUESTION 7

Which principle helps to define what should be included and what should be excluded from a project?

A. Defined roles and responsibilities

B. Focus on products

C. Manage by stages

D. Continued business justification

Correct Answer: B

QUESTION 8

Which is shown in a product breakdown structure?

A. Management stages, major products and control points

B. In which order the products should be created

C. The major products that are to be developed in a plan

D. What resources are required to develop the products

Correct Answer: C

QUESTION 9

Which statement about stages is true?

A. Management stages should be of the same duration

B. The use of technical stages is mandatory

C. The use of management stages is mandatory

D. Management stages are driven by specialist teams

Correct Answer: C

QUESTION 10

Which statement describes the responsibilities of a risk actionee?

A. Identifying risks to the project that might occur in their department

B. Owning and authorizing the use of the risk budget to fund risk responses

C. Managing, monitoring and controlling of all aspects of an assigned risk

D. Carrying out a risk response action to respond to a particular risk

Correct Answer: D

QUESTION 11

How is a Benefits Review Plan used in the Closing a Project process?

A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure

B. To capture the baseline measures against which to assess benefits

C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews

D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

Correct Answer: A

QUESTION 12

Which is NOT included in the PRINCE2 definition of a project?

A. A project is a temporary organization

B. A project\\'s purpose is to deliver one or more business products

C. A project is part ofbusiness as usual

Correct Answer: C

QUESTION 13

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change

B. Cross-functional

C. Unique

D. Risk

Correct Answer: B

QUESTION 14

Identify the missing word in the following sentence, A project\\'s output is produced during a project but the [?] for the project are often only realized after the project has closed.

A. costs

B. risks

C. benefits

D. issues

Correct Answer: C

QUESTION 15

Where should an off-specification be recorded?

A. Risk Register

B. Issue Register

C. Work Package

D. Configuration Management Strategy

Correct Answer: B

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