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SAP Certified Associate - Project Manager - SAP Activate

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QUESTION 1

When does the Scrum team receive formal confirmation that the user stories are completed to the satisfaction of the product owner?

- A. During the user acceptance test
- B. During the sprint retrospective
- C. During the daily Scrum meeting
- D. During the sprint review

Correct Answer: D

D is correct because the sprint review is the event where the Scrum team receives formal confirmation that the user stories are completed to the satisfaction of the product owner. The sprint review is a meeting where the Scrum team demonstrates the functionality that they have built and configured in the sprint, and the product owner provides feedback and acceptance.

Verified References:[[What is a Sprint Review? | Scrum.org](#)]

QUESTION 2

What tool would you use for managing project tasks and Solution Documentation when implementing SAP S/4HANA Cloud, public edition?

- A. SAP Support Portal
- B. SAP Roadmap Viewer
- C. SAP Transformation Navigator
- D. SAP Cloud ALM

Correct Answer: D

D is correct because SAP Cloud ALM is a tool that can be used for managing project tasks and solution documentation when implementing SAP S/4HANA Cloud, public edition. It provides features such as project task management, solution documentation, change request management, and test management. Verified References:[SAP Cloud ALM](#)

QUESTION 3

Which of the following is the customer's responsibility in both on-premise and private cloud scenarios?

- A. Database
- B. Middleware
- C. Operating system

D. Servers

Correct Answer: D

D is correct because servers are the customer's responsibility in both on-premise and private cloud scenarios. Servers are the hardware devices that host the SAP system and its components. The customer has to provide, maintain, and

secure their own servers in both scenarios, as they have full control over their infrastructure. Verified References:

[SAP S/4HANA Cloud Editions]

QUESTION 4

What is the primary purpose of the SAP Activate methodology?

- A. To provide end-to-end application lifecycle management
- B. To manage solution documentation
- C. To expedite all deployment options for SAP products
- D. To enable access to the SAP ecosystem

Correct Answer: C

C is correct because expediting all deployment options for SAP products is the primary purpose of the SAP Activate methodology. The SAP Activate methodology is a framework that provides guidance and best practices for implementing SAP solutions in different scenarios, such as cloud, on-premise, or hybrid. The SAP Activate methodology aims to accelerate and simplify the deployment process by combining ready-to-run business processes, proven implementation practices, and guided configuration tools.

QUESTION 5

Your customer is using a non-SAP ERP system and decides to implement SAP S/4HANA. Which of the following options are available to your customer? Note: There are 3 correct answers to this question.

- A. System Conversion SAP S/4HANA
- B. New Implementation SAP S/4HANA Cloud, public edition
- C. System Conversion SAP S/4HANA Cloud, private edition
- D. New Implementation SAP S/4HANA Cloud, private edition
- E. New Implementation SAP S/4HANA

Correct Answer: BDE

B is correct because New Implementation SAP S/4HANA Cloud, public edition is one of the options that are available to a customer who is using a non-SAP ERP system and decides to implement SAP S/4HANA. It involves setting up a new SAP S/4HANA Cloud system with predefined configuration and data migration from the legacy system. D is correct because New Implementation SAP S/4HANA Cloud, private edition is one of the options that are available to a customer who is using a non-SAP ERP system and decides to implement SAP S/4HANA. It involves setting up a new SAP

S/4HANA Cloud system with customized configuration and data migration from the legacy system. E is correct because New Implementation SAP S/4HANA is one of the options that are available to a customer who is using a non-SAP ERP system and decides to implement SAP S/4HANA. It involves setting up a new SAP S/4HANA on-premise system with tailored configuration and data migration from the legacy system. Verified References:SAP Activate Project Management Certification Guide, page 126

QUESTION 6

According to the Definition of Done, which activity must be completed for each Sprint?

- A. End-user training must be delivered
- B. The solution must be built and configured in the development system (DEV)
- C. Functionality must be released to the business
- D. Functionality must be tested in the production system (PROD)

Correct Answer: B

B is correct because according to the Definition of Done, the solution must be built and configured in the development system (DEV) for each Sprint. This means that all user stories in the Sprint backlog must be completed, tested, and accepted by the product owner in the DEV system before moving to the next Sprint. Verified References:SAP Activate Project Management Certification Guide, page 114

QUESTION 7

Which products are addressed in the SAP Activate methodology for the Intelligent Enterprise roadmap? Note: There are 2 correct answers to this question.

- A. SAP S/4HANA
- B. SAP Fieldglass
- C. SAP Ariba
- D. SAP Concur

Correct Answer: BC

B is correct because SAP Fieldglass is one of the products that are addressed in the SAP Activate methodology for the Intelligent Enterprise roadmap. SAP Fieldglass is a cloud-based solution that helps organizations manage their external workforce and services procurement. The SAP Activate methodology for the Intelligent Enterprise roadmap provides guidance on how to implement and integrate SAP Fieldglass with other SAP solutions, such as SAP S/4HANA, SAP SuccessFactors, or SAP Ariba. C is correct because SAP Ariba is one of the products that are addressed in the SAP Activate methodology for the Intelligent Enterprise roadmap. SAP Ariba is a cloud-based solution that helps organizations manage their procurement and supply chain processes. The SAP Activate methodology for the Intelligent Enterprise roadmap provides guidance on how to implement and integrate SAP Ariba with other SAP solutions, such as SAP S/4HANA, SAP Fieldglass, or SAP Concur. Verified References:[SAP Activate Methodology for Intelligent Spend Management Roadmap]

QUESTION 8

In which phase do you verify that the SAP Best Practices content meets the customer's business needs, and then capture gaps?

- A. Deploy
- B. Prepare
- C. Explore
- D. Realize

Correct Answer: C

C is correct because in the Explore phase, you verify that the SAP Best Practices content meets the customer's business needs, and then capture gaps. This is done through a fit-to-standard workshop, where you compare the customer's business requirements with the standard SAP functionality, and document any gaps or deviations as user stories. Verified References: SAP Activate Project Management Certification Guide, page 122

QUESTION 9

Which functionality is available in Focused Build?

- A. User Experience Monitoring
- B. Test Management
- C. Integration Monitoring
- D. Custom Code Management

Correct Answer: B

B is correct because Focused Build provides a test management feature that supports the planning, execution, and reporting of test activities in SAP projects. It allows the creation and assignment of test cases, test packages, and test plans,

as well as the tracking and monitoring of test results and defects.

Verified References: Focused Build for SAP Solution Manager

QUESTION 10

Which of the following is a key characteristic of the Agile project approach?

- A. Formal and detailed documentation
- B. Frequent and detailed project scheduling
- C. Iterative build with frequent inspections
- D. Frequent quality gates

Correct Answer: C

C is correct because Iterative build with frequent inspections is a key characteristic of the Agile project approach. The Agile project approach follows an iterative and incremental development process, where the solution is built and delivered

in small increments called sprints. Each sprint consists of planning, designing, building, testing, and reviewing activities, where the team inspects the solution and adapts to changing requirements and feedback.

Verified References:

What is Agile Software Development?

QUESTION 11

When working with an Agile approach, what is the minimum planning requirement expected at the beginning of the Realize phase?

- A. Realize phase scope, planning, and budget should be completed and final.
- B. Release plan and sprint ceremony guidelines should be finalized.
- C. Sprint planning and sprint durations should be defined for the first 2 to 3 sprints.
- D. User stories on product backlog should be in ready state for the first 2 to 3 sprints.

Correct Answer: C

C is correct because in an Agile approach, the planning is done iteratively and incrementally, so the minimum requirement at the beginning of the Realize phase is to have sprint planning and sprint durations defined for the first 2 to 3 sprints. Verified References:SAP Activate Project Management Certification Guide, page 117

QUESTION 12

What accelerator can help you document the configuration definition in the Explore phase?

- A. Data definition
- B. Change request template
- C. Test strategy
- D. Backlog template

Correct Answer: D

D is correct because the backlog template is an accelerator that can help you document the configuration definition in the Explore phase. The backlog template is a document that contains the user stories that describe the configuration requirements and gaps for each scope item. It also includes the acceptance criteria, priority, effort estimation, and dependencies for each user story. Verified References:SAP Activate Project Management Certification Guide, page 123

QUESTION 13

When applying a cloud mindset in a greenfield Implementation, which of the following should you consider? Note: There are 2 correct answers to this question.

- A. Use supported extensibility technologies
- B. Use quality gates
- C. Apply SAP quality principles
- D. Ensure transparency on deviations

Correct Answer: AD

A is correct because a cloud mindset means embracing the cloud capabilities and avoiding unnecessary customizations that could impact the performance, scalability, and maintainability of the solution. Therefore, using supported extensibility technologies is important to ensure compatibility and compliance with the cloud environment. D is correct because a cloud mindset also means ensuring transparency on deviations from the standard SAP functionality and documenting the rationale and impact of any customizations or extensions that are required to meet the customer needs. Verified References: SAP Activate Project Management Certification Guide, page 129 SAP Activate Methodology for SAP S/4HANA Cloud, page 16

QUESTION 14

You are defining the testing strategy for your project. What would you include in a Scope of Integration test?

- A. The functionality of end-to-end business processes
- B. The network communication
- C. The functionality of modular processes
- D. The connectivity between database and application servers

Correct Answer: A

A is correct because the functionality of end-to-end business processes is one of the things that you would include in a Scope of Integration test. The integration test is a test that verifies that the solution works as expected across different systems and interfaces, and supports the complete business scenarios that are relevant for the customer. Verified References: SAP Activate Project Management Certification Guide, page 120

QUESTION 15

How do you set up Scrum teams? Note: There are 2 correct answers to this question.

- A. Based on end-to-end processes like order-to-cash
- B. By type of work, like configuration Scrum, documentation Scrum, and testing Scrum
- C. As a cross-functional team covering multiple functions, like configuration, data loads, and v u testing
- D. Based on group size, but a minimum of 12 people

Correct Answer: AC

A is correct because based on end-to-end processes like order-to-cash is one of the ways to set up Scrum teams. This way, the Scrum teams are organized around the business value streams that they support, and they have a clear

understanding of the customer needs and expectations. This also helps to reduce dependencies and handovers between teams, and to optimize the flow of work.

C is correct because as a cross-functional team covering multiple functions, like configuration, data loads, and testing is one of the ways to set up Scrum teams. This way, the Scrum teams have all the skills and competencies that they need

to deliver a complete and working product increment in each Sprint. This also helps to increase collaboration and communication within the team, and to foster a sense of ownership and accountability.

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