

CTAL-TM^{Q&As}

Certified Tester Advanced Level - Test Manager (CTAL-TM)

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QUESTION 1

Why might a RAD approach be a better option for the test manager rather than a sequential development?

- A. It will extend the development team\\'s abilities and enhance future delivery capabilities.
- B. It will allow the marketing, clerical and testing staff to validate and verify the early screen prototypes.
- C. Time-box constraints will guarantee code releases are delivered on schedule.
- D. More time can be spent on test execution as less formal documentation is required.

Correct Answer: B

QUESTION 2

Identify the THREE types of formal peer reviews that can be recognized.

- A. Inspection
- B. Management review
- C. Walkthrough
- D. Audit
- E. Technical review
- F. Informal review
- G. Assessment
- Correct Answer: ACE

QUESTION 3

Which of the following are valid reasons for adopting a different life cycle (from the V model), for increments after the first year?

i. We do not have a clear understanding of the requirements from a customer perspective.

ii. We see the risk of delivering requested functionality late as being higher than the risk of delivering a lower quality product.

iii. We do not have a budget for additional regression testing which is needed to ensure that existing functionality is not compromised by future iterations.



iv.

The company test strategy does not fit well within the V life cycle model.

A.

(i) and (ii)

Β.

(i) and (iv)

C.

(ii) and (iii)

D.

(ii) and (iv)

Correct Answer: A

QUESTION 4

Select THREE issues from the options provided that should at least be raised.

- A. Has there been sufficient comparison of tools?
- B. What are the problems we are trying to address?
- C. Do we have a set of tool requirements to validate the tool against?
- D. How will the implementation be organized?
- E. Which project will be selected to perform the tool pilot?
- F. Is customized training available?
- G. How will the change process be managed?

Correct Answer: ABC

QUESTION 5

Considerable attention will be given in this project to defining exit criteria and on reporting back on their status. Which combination of TWO exit criteria from the list would be best to use?

I. Total number of defects found



- II. Percentage of test cases executed
- III. Total test effort planned versus total actual test effort spent

IV.

Defect trend (number of defects found per test run over time

A.

(i) and (ii)

Β.

(i) and (iv)

C.

(ii) and (iii)

D.

(ii) and (iv)

Correct Answer: D

QUESTION 6

What would be a test approach regarding the test design techniques to be applied that would fit an item with the highest risk?

- A. Component testing: decision testing; System testing: exploratory testing
- B. Component testing: decision testing; System testing: decision table testing
- C. Component testing: statement testing; System testing: equivalence partitioning
- D. Component testing: statement testing; System testing: decision table partitioning

Correct Answer: B

QUESTION 7

You have been asked to write a testing strategy for the company.

Which statement best explains how risk can be addressed within the testing strategy?

A. A test strategy should address identified generic product risks and present a process for mitigating those risks in line with the testing policy.



- B. A test strategy identifies the specific product for a project risk and defines the approach for the test project.
- C. A test strategy is derived from the test policy and describes the way risk assessments are performed in projects.
- D. A test strategy is the result of a project risk analysis and defines the approach and resources for testing.

Correct Answer: A

QUESTION 8

IEEE 1028 also defines "management review" as a type of review.

What is the main purpose of a management review?

- A. Align technical concepts during the design phase
- B. Establish a common understanding of requirements
- C. Provide independent evaluation of compliance to processes, regulations, standards etc.
- D. To monitor progress, assess the status of a project, and make decisions about future actions

Correct Answer: D

QUESTION 9

Which of the following is a project risk mitigation step you might take as test manager?

- A. Testing for performance problems
- B. Hiring a contractor after a test analyst leaves the company
- C. Arranging a back-up test environment in case the existing one fails during testing
- D. Performing a project retrospective meeting using the test results after each increment

Correct Answer: C

QUESTION 10

You are about to release a test progress report to a senior manager, who is not a test specialist. Which of the following topics should NOT be included in the test progress report?

A. Product risks which have been mitigated and those which are outstanding.



- B. Recommendations for taking controlling actions
- C. Status compared against the started exit criteria
- D. Detailed overview of the risk-based test approach being used to ensure the exit criteria to be achieved

Correct Answer: D

QUESTION 11

Explain how the above mentioned report may differ from a report that you produce for the project manager, who is a test specialist Select TWO items from the following options that can be used to report to the project manager and would not be included in a report to senior management.

- A. Show details on effort spent
- B. List of all outstanding defects with their priority and severity
- C. Give product risk status
- D. Show trend analysis
- E. State recommendations for release
- Correct Answer: AB

QUESTION 12

A test assessment has been carried out using the selected model as a reference framework. A number of recommendations have been identified and you are asked to prioritize them. Based on your knowledge of the project, you are expecting severe resistance to change.

Which of the following would be the most important selection criterion for defining the priority of the recommendations?

- A. Synchronized with the overall long-term organizational strategy
- B. Defined according to the maturity model used
- C. Most visible to stakeholders
- D. Low costs actions first

Correct Answer: C

QUESTION 13



Since the system is in the medical domain and therefore in the safety critical area, testing needs to be rigorous and evidence is required that the system has been adequately tested. Identify THREE measures that would typically be part of the test approach in this domain and which are not always applicable in other domains!

- A. High level of documentation
- B. Failure Mode and Effect Analysis (FMEA) sessions
- C. Traceability to requirements
- D. Non-functional testing
- E. Master test planning
- F. Test design techniques
- G. Reviews
- Correct Answer: ABC

QUESTION 14

As part of the test strategy, entry and exit criteria will be defined for each test level.

Which is NOT a valid reason for using entry and exit criteria?

- A. The expectation is that development testing is not adequate.
- B. Exit criteria are used to decide on when to stop testing.
- C. Entry and exit criteria are a principal way for getting adequate resources.
- D. Using entry and exit criteria will prevent software that is not or poorly tested from going to the next test level.

Correct Answer: C

QUESTION 15

You have investigated different possibilities and selected four of them to present to IT management.

Which of the proposals will you most likely give your highest recommendations?

A. Insourcing of test automation based on an offer from a local company ABC that has people who are specialists in system level capture-replay automation tools and they also do regular training courses in test automation methods and tools. They can then work closely with Vicki.

B. Outsourcing of test automation based on an offer from an Asian company, AsiaAutoTest, which has people who are specialists in system level capture-replay automation tools. They also offer training and besides they offer to run and maintain the regression tests in the future.



C. Internal offer from the development department of XYZ to create the regression package using CppUnit as test automation tool. One of the development groups have very good experiences in automating unit tests, and they are willing to do training as well.

D. Solution from a tool vendor offering to educate two test team members in the use of their easy- to-use test automation capture replay tool over the first 3 month and based on that build the regression test suite. In addition to Vicki, Steve is the only one that has time available to be educated.

Correct Answer: A

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