

COBIT-2019^{Q&As}

COBIT 2019 Foundation

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QUESTION 1

The enterprise goal of compliance with external laws and regulations is aligned to which balanced scorecard (BSC) dimension?

- A. Financial
- B. Growth
- C. Internal

Correct Answer: A

Balanced Scorecard or BSC (read as B-S-C) dimensions. The BSC dimensions are: Financial Reference: <https://www.simplilearn.com/overview-of-cobit-5-principle-1-tutorial-video>

QUESTION 2

Which of the following is IMPERATIVE to the successful implementation of IT governance?

- A. IT governance identifies benchmarking standards.
- B. IT governance includes identification of business risk.
- C. IT governance is sponsored by executives.

Correct Answer: C

QUESTION 3

Which of the following is a strategy archetype focused on increasing revenues?

- A. Innovation/differentiation
- B. Client service/stability
- C. Growth/acquisition
- D. Cost leadership

Correct Answer: C

The strategy archetype focused on increasing revenues is "Growth/Acquisition" as defined by COBIT 2019. This strategy archetype is characterized by expanding the enterprise's market share and revenue base through mergers and acquisitions, organic growth and business diversification. The focus is on growth, revenue and market share and the success of this archetype is measured by the enterprise's ability to achieve these objectives.

QUESTION 4

When considering the IT implementation methods design factor, and the design factor value is DevOps, which of the following should be a management objective priority?

- A. Managed change acceptance and transitioning (BAI07)
- B. Managed availability and capacity (BAI04)
- C. Managed service requests and incidents (DSS02)
- D. Managed solution identification and build (BAI03)

Correct Answer: D

When the design factor value is DevOps, the management objective priority should be Managed Solution Identification and Build (BAI03). This objective focuses on the use of agile development methodologies, automation, and DevOps principles to develop and deploy new solutions quickly and efficiently. It also includes the use of methodologies and tools to continuously monitor and test the solutions. This objective is important for DevOps as it allows organizations to quickly iterate and deploy solutions while ensuring high quality and reliability.

QUESTION 5

Which of the following is an important component for an enterprise strategy archetype of cost leadership as defined by COBIT 2019?

- A. Organizational structures
- B. Skills and competencies
- C. Enterprise architect
- D. Support for the portfolio management role with an investment office

Correct Answer: D

According to the official COBIT 2019 Study Manual from ISACA, an important component for an enterprise strategy archetype of cost leadership is support for the portfolio management role with an investment office. This component involves having a dedicated investment office to manage and oversee investments, with a focus on maximizing ROI and reducing costs. The investment office should have the necessary resources, skills and competencies to make informed decisions and effectively manage the enterprise portfolio.

QUESTION 6

The different levels of involvement associated with roles and organizational structure are PRIMARILY divided into:

- A. governance and management levels.
- B. responsibility and accountability levels.
- C. operational and practitioner levels.

Correct Answer: B

Reference: <https://netmarket.oss.aliyuncs.com/df5c71cb-f91a-4bf8-85a6-991e1c2c0a3e.pdf> (21)

QUESTION 7

Which of the following inputs MUST be defined before the planning for a new governance framework can be finalized?

- A. Performance management
- B. Enterprise goals
- C. Risk frameworks
- D. Implementation costs

Correct Answer: B

The input that must be defined before the planning for a new governance framework can be finalized is Option B: Enterprise Goals. Enterprise goals provide the overall context and direction for the governance framework and set the expectations for the outcomes to be achieved. The enterprise goals should be used to guide the development of the governance framework and ensure that the framework is aligned with the organization's strategic objectives. Without a clear understanding of the enterprise goals, it will be difficult to determine the purpose and scope of the governance framework and ensure that the framework is tailored to meet the specific needs and requirements of the organization.

QUESTION 8

Which of the following COBIT components includes a list of artifacts with links to relevant governance and management practices?

- A. Information flow and items
- B. Organizational structures
- C. Policies and procedures

Correct Answer: A

Reference: <https://www.businessbeam.com/blog/cobit-2019/>

QUESTION 9

Which of the following aspects of organizational structure is MOST critical to ensure effective performance?

- A. Escalation procedures are defined and applied.
- B. Required resources are made available, allocated and used.
- C. A clearly understood and well-documented mandate is in place.

Correct Answer: C

QUESTION 10

landT-related issues should be considered as part of the design factors for a governance system in order to manage:

- A. risks that have a high probability.
- B. risks that could materialize.
- C. risks that have a high impact.
- D. risks that have already materialized.

Correct Answer: C

According to the COBIT 2019 Framework, LandT-related issues should be considered as part of the design factors for a governance system in order to manage risks that have a high impact. This includes considering the current and potential implications of the LandT-related risks, determining the maximum acceptable levels of risk for the organization and designing the governance system to minimize the risk to acceptable levels. This is outlined in the COBIT Governance of Enterprise IT (GEIT) section of the framework.

QUESTION 11

What is the BEST way for senior leadership to communicate its expectations for IT governance prior to commencing a governance implementation plan?

- A. Include a scope statement in the business case.
- B. Add key performance indicators (KPIs) to a balanced scorecard.
- C. Generate an IT governance policy.

Correct Answer: A

QUESTION 12

Which of the following BEST enables an enterprise to maximize value from the use of landT?

- A. A clearly defined landT management structure
- B. An actionable strategy and governance system
- C. Well-documented and monitored business processes

Correct Answer: B

To create value, the enterprise must balance benefits, risk, and resources, and develop an actionable strategy and governance system. Reference: <https://www.testpreptraining.com/tutorial/governance-system-principles/>

QUESTION 13

Which of the following is a characteristic of the COBIT framework?

- A. COBIT addresses the activities required to manage all landT within an enterprise.
- B. COBIT organizes enterprise business processes.
- C. COBIT distinguishes between governance and management activities.

Correct Answer: C

QUESTION 14

Which projects should be included when reporting on performance measurements related to an EGIT implementation program plan?

- A. All projects
- B. Only projects that require corrective action
- C. All projects deemed appropriate by IT management
- D. Only projects that are achieving desired results

Correct Answer: C

When reporting on performance measurements related to an EGIT implementation program plan, it is important to include all projects that are deemed appropriate by IT management. This is because each project should be evaluated for its ability to provide the desired outcomes and meet the planned objectives, and only projects that have been deemed appropriate should be included in the report. For more information, please refer to the Isaca COBIT 2019 official Manual or book.

QUESTION 15

The identification and definition of EGIT continual improvement success metrics is recommended and completed when:

- A. executing the EGII implementation program plan.
- B. reviewing the effectiveness of EGIT implementation plan results.
- C. defining the EGIT implementation road map
- D. developing the EGIT implementation program plan.

Correct Answer: D

According to the official COBIT 2019 Study Manual from ISACA, the identification and definition of EGIT continual improvement success metrics should be completed when developing the EGIT implementation program plan. This involves defining measurable goals that can be used to measure the success of the improvement program, such as cost savings, increased efficiency, and improved customer satisfaction.