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QUESTION 1

The milestone list is an input to which process from the Planning Process Group?

A. Define Activities

B. Estimate Activity Durations

C. Estimate Activity Resources

D. Sequence Activities

Correct Answer: D

QUESTION 2

A project manager builds consensus and overcomes obstacles by employing which communication technique?

A. Listening

B. Facilitation

C. Meeting management

D. Presentation

Correct Answer: B

QUESTION 3

What should the project manager use to evaluate the politics and power structure among stakeholders inside and outside of the organization?

A. Expert judgment

B. Interpersonal skills

C. Team agreements

D. Communication skills

Correct Answer: A

QUESTION 4

One of the fundamental tenets of modern quality management states that quality is:

A. planned, designed, and built in.

B. planned, designed, and inspected in.

C. built in, created, and reviewed.

D. built in, created, and standardized.

Correct Answer: A

QUESTION 5

What are the four management processes included in the Project Cost Management (PCM) method?

A. Plan Cost Management, Estimate Costs, Determine Budget, Control Costs

B. Control Costs, Project Cost Management, Determine Budget, Estimate Costs

C. Estimate Activities, Control Costs, Project Cost Management, Determine Budget

D. Control Quality, Project Cost Management, Estimate Costs, Determine Budget

Correct Answer: A

QUESTION 6

What specific quality considerations should be examined while completing Quality Management plan?

A. Risk register

B. Stakeholder engagement

C. Continuous improvement

D. Standards and regulatory compliance

Correct Answer: D

QUESTION 7

The project governance approach should be described in the:

A. change control plan

B. project scope

C. statement of work

D. project management plan

Correct Answer: D

QUESTION 8

Which process documents the business needs of a project and the new product, service, or other result that is intended to satisfy those requirements?

A. Develop Project Management Plan

B. Develop Project Charter

C. Direct and Manage Project Execution

D. Collect Requirements

Correct Answer: B

QUESTION 9

At what stages of a project should the Identify Stakeholders process be performed?

A. When beginning each phase of the project

B. At the beginning of the project only

C. Only when the project manager is concerned about stakeholder satisfaction

D. When the project charter is produced, at the beginning of each phase, and when significant changes occur

Correct Answer: B

QUESTION 10

Which enterprise environmental factors should be considered when creating a new procurement contract?

A. Supply chains

B. Trial engagements

C. Lessons learned register

D. Local laws and regulalk

Correct Answer: B

QUESTION 11

The most appropriate project life cycle model for an environment with a high level of change and extensive stakeholder involvement in projects is: A. adaptive

B. reflexive

C. predictive

D. iterative

Correct Answer: A

QUESTION 12

The purpose of inspection in Perform Quality Control is to keep errors:

A. in line with a measured degree of conformity.

B. out of the hands of the customer.

C. in a specified range of acceptable results.

D. out of the process.

Correct Answer: B

QUESTION 13

A contractor has provided hands-on training to a team member on new equipment that has been purchased as part of the project. The team member has acquired key insight and experience on the new equipment.

What is this an example of?

A. Explicit knowledge

B. Formal education

C. Tacit knowledge

D. Lessons learned

Correct Answer: A

QUESTION 14

An input of the Create WBS process is:

A. requirements documentation.

B. scope baseline.

C. project charter.

D. validated deliverables.

Correct Answer: A

QUESTION 15

A project conducts regular standup meetings to keep everyone updated on what each one of them is working on. What type communication is this?

A. Informal

B. Unofficial

C. Formal D. Hierarchical

Correct Answer: A

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